Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester – VI

Title of the Course: Security Analysis and Portfolio Management

Syllabus for 3 Credit Course From the Academic Year 2024 – 2025 Name of the Course: Security Analysis and Portfolio Management

Sr. No.	Heading Particulars		
Sr. No.	Description of the course:	Security Analysis and Portfolio Management are	
1	Description of the course.	essential components of investment management,	
		focusing on the evaluation of securities and the	
2	TO TO	construction and management of investment portfolios	
2	Type:	Theory	
3	Credit:	3 Credits	
4	Hours Allotted:	60 Hours	
5	Marks Allotted:	100 Marks	
		Continuous Evaluation 40 Marks	
		Semester End Examination 60 Marks	
6	Course Objectives:		
	<u> </u>	ntroduction & Process of Portfolio Management	
	<u> </u>	aluation in Portfolio Management	
	3. Ability to understand the F	•	
		echnical Analysis and Efficient Market Theory & CAPM	
7	Course Outcomes:		
		derstand Introduction & Process of Portfolio Management	
		derstand Valuation in Portfolio Management	
	3. Learners will be able to understand Fundamental Analysis		
	4. Learners will be able to understand Technical Analysis and Efficient Market Theory		
	& CAPM	(4777	
8		ement – An Introduction & Process (15 Hours)	
	Investment, Meaning, Characteristics, Objectives, Investment V/s Speculation, Investment V/s Gambling and Types of Investors.		
	Portfolio Management – Me Advantages of Portfolio Mana	eaning, Evolution, Phases, Role of Portfolio Managers,	
	· ·	India and Factors Conducive for Investment in India.	
		and its Components, Calculation of Expected Return and	
		ice, Risk – Return Trade off.	
		ng, Feasible Set of Portfolios, Efficient Set of Portfolios,	
		io, Markowitz Model, Limitations of Markowitz Model,	
	_	and Portfolio Return and Risk under Single Index Model	
	and Multi Index Model.		
	Module II: Portfolio Management – Valuation (15 Hours)		
		, Need, Constraints and Strategies.	
	_	ng, Need, Measuring Returns (Sharpe, Treynor and Jensen	
	Ratios) and Decomposition of		
	Bond Valuation – Meaning, 1	Measuring Bond Returns, Yield to Maturity, Yield to Call	
	and Bond Pricing. Bond Pricing Theorems, Bond Risks and Bond Duration.		
	Module III: Fundamental A	nalysis (15 Hours)	
		aning, Framework, Economic Analysis, Forecasting,	
	Barometric or Indicator Approach, Econometric Model Building and Opportunistic		
	Model Building.	of Analysis Industry Life Cycle Industry Characteristics	
1		of Analysis, Industry Life Cycle, Industry Characteristics	
	Company Analysis – Financial Statements, Analysis of Financial Statements, (Practical questions on Debt Equity Ratios, Total Debt Ratio, Proprietary ratios, interest coverage		
	questions on Deot Equity Rai	nos, Total Debt Katio, Frophetaly latios, interest coverage	

ratio, Profitability ratios related to sales, investment and equity shares Efficiency or Activity Ratios) and Assessment of Risk (Leverages)

Module IV: Technical Analysis and Efficient Market Theory & CAPM (15 Hours)

Dow Theory

Meaning and Principles of Technical Analysis, Price Chart, Line Chart, Bar Chart, Japanese Candlestick Chart, Trends and Trend Reversals, Chart Patterns, Support and Resistance, Reversal Patterns, Continuation Patterns and Elliot Wave Theory Mathematical Indicators – Calculation of Moving Averages (Simple and Exponential Moving Average), Oscillators and Relative Strength Index Market Indicators.

Fundamental Analysis V/s Technical Analysis

Random Walk Theory

The Efficient Market Hypothesis

Forms of Market Efficiency

Competitive Market Hypothesis

CAPM – Fundamental Notions of Portfolio Theory, Assumption of CAPM, Efficient Frontier with Riskless Lending and Borrowing, Capital Market Line, Security Market Line and Pricing of Securities with CAPM.

Arbitrage Pricing Theory (APT) – The Return Generating Model, Factors Affecting Stock Return, Expected Return on Stock, APT V/s CAPM.

- 9 References Books:
 - Donald E. Fischer and Ronald J. Jordan "Security Analysis and Portfolio Management" - 2022
 - 2. Prasanna Chandra "Security Analysis and Portfolio Management" 2020
 - 3. Kevin C. Wang "Security Analysis and Portfolio Management" 2021
 - 4. S. Kevin "Security Analysis and Portfolio Management" 2021
 - 5. P.V. Khatri "Security Analysis and Portfolio Management" 2022
 - 6. P. Rajasekaran "Security Analysis and Portfolio Management" 2021
 - 7. David John "Security Analysis and Portfolio Management" 2020
 - 8. S. Kevin "Security Analysis and Portfolio Management" 2021
 - 9. Sanjiva Prasad "Security Analysis and Portfolio Management" 2022
 - 10. Aswath Damodaran "Security Analysis and Portfolio Management" 2021

Continuous Evaluation: 40% Semester End Examination: 60%

The Continuous evaluation will consist of

	Total Marks
Assignment/Project Work/Presentation/Case Study	30
Online MCQ Objective Test	10

Attendance Compulsory in both the above components

Semester End Examination Question Paper Pattern

Maximum Marks: 60 Duration: 2 Hours

Q. No.	Particular	Marks
	Attempt any One of the following: (Module – 1)	15 Marks
Q-1	A. Full Length Sum	
	OR	
	B. Full Length Sum	
	Attempt any One of the following: (Module – 2)	15 Marks
Q-2	A. Full Length Sum	
	OR	
	B. Full Length Sum	
	Attempt any One of the following: (Module – 3)	15 Marks
Q-3	A. Full Length Sum	
	OR	
	B. Full Length Sum	
	Attempt any One of the following: (Module – 4)	15 Marks
Q-4	A. Full Length Sum	
	OR	
	B. Full Length Sum	

Sr. No.	Name	Signature
1	Dr. Ishtiyaq Chiplunkar	
2	Ms. Neha Gupta	
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Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester - VI

Title of the Course: Human Resource Management

Syllabus for 3 Credit Course From the Academic Year 2024 – 2025 Name of the Course: Human Resource Management

	of the Course: Human Re		
Sr. No.	Heading	Particulars	
1	Description of the course:	Human Resource Management (HRM) is a strategic	
		approach to managing an organization's most valuable	
		asset: its people	
2	Type:	Theory	
3	Credit:	3 Credits	
4	Hours Allotted:	60 Hours	
5	Marks Allotted:	100 Marks	
		Continuous Evaluation 40 Marks	
		Semester End Examination 60 Marks	
6	Course Objectives:		
	· · · · · · · · · · · · · · · · · · ·	ramework of Human Resource Management	
	2. Ability to understand the H		
	3. Ability to understand the H		
	•	raining, Development and Compensation	
7	Course Outcomes:		
		derstand Framework of Human Resource Management	
	2. Learners will be able to understand HR Procurement		
	3. Learners will be able to understand HR Planning and Recruitment		
_		derstand Training, Development and Compensation	
8		ıman Resource Management (15 Hours)	
	Introduction to HRM, Nature of HRM, Scope of HRM, Functions and Objectives of HRM, HRM Policies and Practices, Role and Functions of HR Manager (in Banking and Insurance Sector)		
	-	egic function of HRM, Understanding and Implementing HR, strategic HR, Linkages of Organizational and HR	
	Module II: HR Procuremen	t (15 Hours)	
	Job Analysis and Design- Job Evaluation, Competency	bb Analysis, Introduction, Importance, Purpose, Benefits, Based Job Analysis	
		Characteristics, Factor Affecting Job Design, Job	
	Module III: HR Planning ar	nd Recruitment (15 Hours)	
	,	and Importance of HR Planning, Preparing Manpower	
	Inventory. Promotions and Tr		
	Recruitment- Strategic App	roach to Recruitment, Recruitment Source; Internal and	
	External, Selection Procedure.		
	Module IV: Training, Development and Compensation (15 Hours)		
	Employee Training and De	velopment - Nature and Process of Training, Training	
	methods, On the job, Off the j	ob.	
	Management Development	Program, Performance Appraisal - Definition, Methods.	
	Advantages and Limitations of Appraisal.		
	Compensation:		
	Meaning, Need and Importance, Current Trends in Compensation, Team Based		

Incentives, Pension Schemes with Reference to Banking and Insurance, Fringe Benefits, Perquisites, Allowances and other Non – Monetary Benefits

Voluntary Retirement Scheme - Concept, Types, Needs, Effects with reference to Banking and Insurance

Participative Management

Meaning, Levels, Types, Employee Welfare, Comparative Study of Working Conditions in Banks, Financial Institutions, Insurance Companies.

- 9 References Books:
 - 1. Raymond A. Noe, John R. Hollenbeck, Barry Gerhart, and Patrick M. Wright "Human Resource Management: Gaining a Competitive Advantage" 2022
 - 2. John Bratton and Jeffrey Gold "Human Resource Management: Theory and Practice" 2021
 - 3. Robert N. Lussier and John R. Hendon "Human Resource Management: Functions, Applications, and Skill Development" 2021)
 - 4. Julie Beardwell and Tim Claydon "Human Resource Management: A Contemporary Approach" 2020)
 - 5. Alan Price "Human Resource Management: Strategy and Practice" 2022
 - 6. David Lepak and Mary Gowan "Human Resource Management: People, Performance, and Process" 2021
 - 7. K. Aswathappa "Human Resource Management: Text and Cases" 2020
 - 8. R. Wayne Mondy and Joseph J. Martocchio "Human Resource Management: A Managerial Tool for Competitive Advantage" 2021
 - 9. Gary Dessler and Biju Varkkey "Human Resource Management: A South Asian Perspective" 2022
 - 10. John Ivancevich and Robert Konopaske "Human Resource Management: Theory and Practice" 2020

Continuous Evaluation: 40% Semester End Examination: 60%

The Continuous evaluation will consist of

	Total Marks
Assignment/Project Work/Presentation/Case Study	30
Online MCQ Objective Test	10

Attendance Compulsory in both the above components

Semester End Examination Question Paper Pattern

Maximum Marks: 60 Duration: 2 Hours

Q. No.	Particular	Marks
	Attempt any Two of the following: (Module – 1)	15 Marks
Q-1	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 2)	15 Marks
Q-2	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 3)	15 Marks
Q-3	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 4)	15 Marks
Q-4	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	

Sr. No.	Name	Signature
1	Dr. Ishtiyaq Chiplunkar	
2	Ms. Neha Gupta	
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Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester – VI

Title of the Course: Turnaround Management

Syllabus for 3 Credit Course From the Academic Year 2024 – 2025

Outsourcing

	of the Course: Turnaroun		
Sr. No.	Heading	Particulars Particulars	
1	Description of the course:	Turnaround management is a strategic process	
		undertaken by organizations facing financial distress or	
		operational challenges to revitalize and restore their	
		performance and competitiveness	
2	Type:	Theory	
3	Credit:	3 Credits	
4	Hours Allotted:	60 Hours	
5	Marks Allotted:	100 Marks	
		Continuous Evaluation 40 Marks	
		Semester End Examination 60 Marks	
6	Course Objectives:		
	1. Ability to understand the co	oncepts of Business	
	2. Ability to understand the Ir	ndustrial Sickness	
	3. Ability to understand the T	urnaround Management Strategies	
	4. Ability to understand the	ne Business Scenario and Leadership and Turnaround	
	Management		
7	Course Outcomes:		
		derstand concepts of Business	
	2. Learners will be able to und	derstand Industrial Sickness	
	3. Learners will be able to und	derstand Turnaround Management Strategies	
	4. Learners will be able to understand Business Scenario and Leadership an Turnaround Management		
8	Module I: Introduction to B	Business (15 Hours)	
		s, Importance, Symptoms, Types of Business Organization.	
	Different approaches for Grov	wth and Survival.	
	Internal Strategies		
	 External Strategies 		
	Survival Strategies		
	Module II: Industrial Sickn		
	_	al Reasons of Industrial Sickness:	
	Symptoms of Industria		
	 Measures to Overcom 	e Sickness by Government and Stakeholders	
	Role of BIFR in Sick	Industries	
	Module III: Turnaround M	anagement Strategies (15 Hours)	
	Turnaround – Meaning, Defir	nition, Indicators of Successful Turnaround	
	TQM and Restructuring	ng.	
	 Selling of a sick unit 		
	• BPR		
		, Elements, Need, Implications	
	<u>o</u> .	ineering Team, BPR Leader, Process Owner, Kaizen, Flow	
	Chart, 5S principles, F	-	
		rio and Leadership and Turnaround Management	
		(15 Hours)	

- Networking
- Franchising
- Free lancing
- Self-Financing
- Start up

Leadership and Turnaround Management:

Outfitting the Management Team, Personal Characteristic, Focusing on Present Operations, Focus on Needs in Turnarounds, Styles of Decision Making in the Turnaround Process, Organizational Change. Quality in the Managerial Process, Dilemma of Management, Turnaround Management as a Skill.

9 References Books:

- 1. Patrick A. Gaughan "Turnaround Management and Bankruptcy" 2021
- 2. Donald B. Bibeault "Corporate Turnaround: How Managers Turn Losers Into Winners!" 2021
- 3. Daniel B. Radcliffe and Mark L. Frigo "Turnaround Management: A Strategic Overview" 2022
- 4. Stuart Slatter and David Lovett "Corporate Turnaround: Managing Companies in Distress" 2020
- 5. Colin J. Adams "Turnaround Management: Unlocking and Preserving Value" 2021
- 6. Donald B. Bibeault "Corporate Turnaround: How Managers Turn Losers Into Winners!" 2021
- 7. Michael Zarembski "Turnaround Management Journal: Vol. 1" 2021
- 8. Fred I. Greenstein and Alan K. Campbell "The Turnaround: How America's Top Companies Reverse Troubles and Make Themselves Stronger" 2020
- 9. M. D. Morris and S. R. Ruhl "The Turnaround Manager's Handbook: How Leaders Lead" 2022
- 10. Ron D. Matthews "Corporate Turnaround: The Art of Profitability" 2021

Continuous Evaluation: 40% Semester End Examination: 60%

The Continuous evaluation will consist of

	Total Marks
Assignment/Project Work/Presentation/Case Study	30
Online MCQ Objective Test	10

Attendance Compulsory in both the above components

Semester End Examination Question Paper Pattern

Maximum Marks: 60 Duration: 2 Hours

Q. No.	Particular	Marks
	Attempt any Two of the following: (Module – 1)	15 Marks
Q-1	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 2)	15 Marks
Q-2	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 3)	15 Marks
Q-3	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 4)	15 Marks
Q-4	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	

Sr. No.	Name	Signature
1	Dr. Ishtiyaq Chiplunkar	
2	Ms. Neha Gupta	

Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester – VI

Title of the Course: International Business

Syllabus for 3 Credit Course From the Academic Year 2024 – 2025

Name of the Course: International Business

investments, and technology transfer. Type: Theory Credit: 3 Credits Hours Allotted: 60 Hours Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	upings		
commercial transactions and activities across nat borders, encompassing trade in goods, ser investments, and technology transfer. 2	upings		
borders, encompassing trade in goods, ser investments, and technology transfer. 2 Type: Theory 3 Credit: 3 Credits 4 Hours Allotted: 60 Hours 5 Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	rvices,		
investments, and technology transfer. Type: Theory Credit: 3 Credits Hours Allotted: 60 Hours Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	upings		
2 Type: Theory 3 Credit: 3 Credits 4 Hours Allotted: 60 Hours 5 Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
3 Credit: 4 Hours Allotted: 5 Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
4 Hours Allotted: 60 Hours 5 Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
5 Marks Allotted: 100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
Continuous Evaluation 40 Marks Semester End Examination 60 Marks 6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
Semester End Examination 60 Marks Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
6 Course Objectives: 1. Ability to understand the concepts of International Business 2. Ability to understand the International Economic Institutions and Regional Grou	nt		
 Ability to understand the concepts of International Business Ability to understand the International Economic Institutions and Regional Group 	nt		
2. Ability to understand the International Economic Institutions and Regional Grou	nt		
	nt		
3. Ability to understand the International Marketing, Human Resource Managemen	Export		
4. Ability to understand the Preliminaries for Export Import and Documentation, I			
Import Procedures and Foreign Trade Policy			
7 Course Outcomes:			
1. Learners will be able to understand concepts of International Business			
2. Learners will be able to understand International Economic Institutions and Reg	gional		
Groupings	~		
3. Learners will be able to understand International Marketing, Human Res	source		
Management			
4. Learners will be able to understand Preliminaries for Export Import and			
Documentation, Export Import Procedures and Foreign Trade Policy			
· · · ·	Module I: Introduction to International Business (15 Hours)		
	Introduction to International Business- Importance, Nature and Scope of		
International Business, Drivers of International Business, Evolution of Interna			
Business, Strategies of Going International, Globalisation, Multi National Corpora			
Nature, Goals of MNCs, India's Presence- Advantages and Disadvantages of MNC			
International Business Environment: Economic, Political, Cultural and	Legal		
Environments in International Business			
	Module II: International Economic Institutions and Regional Groupings (15 Hours)		
Institutional Support to International Business, Role of World Bank, IMF,			
UNCTAD, UNIDO and ADB in International Business, World Trade Organi	,		
(WTO), Origin, Objectives, Functions ,GATT and WTO, Principles of			
Transparency, MFN Treatment, National Treatment, Free Trade, Dismantling			
Barriers, Rule Based Trading System, Treatment for LDCs ,Competition Prin			
Environment Protection, Key Subjects in WTO, Agriculture, TRIPS, TRIMS, O			
Implications for India			
Integration between Countries : Levels of Integration, Growth of Trading	Blocs,		
	Impact of Integration, Major Regional Trading Groups, The European Union, NAFTA,		
APEC, ASEAN, MERCOSUR, BRICS, SAARC, OPEC			
Module III: International Marketing, Human Resource Management (15 House	rs)		
International Marketing, Domestic and International Marketing, Compared Bene			
International Marketing, Major Activities, International Market Assess			

International Product Strategies, Pricing Issues and Decisions, Dumping, Promotion Issues and Policies.

International Human Resource Management, Nature, Growing Interest in IHRM, DHRM and IHRM compared, Managing International HR activities, Expatriation and Repatriation of employees

Module IV: Preliminaries for Export Import and Documentation, Export Import Procedures and Foreign Trade Policy (15 Hours)

Meaning and Definition of Export, Methods of Exporting, Registration Formalities for Exports, Export Licensing, Selection of Export Product, Identification of Market for Exports – Export Pricing Quotations, FOB & CIF, Meaning and Definition of Imports, Liberalisation of Imports, Negative list of Imports ,Categories of Importers, Special Schemes for Importers.

Aligned Documentation System – Commercial Invoice, Shipping Bill, Certificate of Origin, Consular Invoice, Mate's Receipt, Bill of Lading, GR Form, ISO 9000, Procedure for obtaining ISO 9000, BIS 14000 Certification, Import Documentation, Transport Documents - Bill of Entry, Certificate of Inspection, Certificate of Measurements, Freight Declaration.

Export Import Procedures and Foreign Trade Policy:

Steps in Export Procedure , Export Contract, Forward Cover, Export Finance, Institutional Framework for Export Finance, Excise Clearance, Pre-shipment Inspection, Methods of Pre-shipment Inspection, Role of Clearing and Forwarding Agents, Shipping and Customs Formalities, Customs EDI System, Negotiation of Documents, Realisation of Exports Proceeds.

Pre-Import Procedure- Steps in Import Procedure, Legal Dimensions of Import Procedure, Customs Formalities for Imports, Warehousing of Imported Goods, Exchange Control Provisions for Imports & Retirement of Export Documents.

Foreign Trade Policy Highlights (latest), Duty Drawback, Deemed Exports, ASIDE, MAI & MDA, Star Export Houses, Town of Export Excellence, EPCG Scheme

9 References Books:

- 1. Charles W. L. Hill and G. Tomas M. Hult "International Business: Competing in the Global Marketplace" by 2022
- 2. John D. Daniels, Lee H. Radebaugh, and Daniel P. Sullivan "International Business: Environments and Operations" 2021
- 3. S. Tamer Cavusgil, Gary Knight, and John Riesenberger "International Business: The New Realities" 2021
- 4. John B. Cullen and K. Praveen Parboteeah "International Business: Strategy and the Multinational Enterprise" 2020
- 5. John J. Wild, Kenneth L. Wild, and Jerry C. Y. Han "International Business: The Challenges of Globalization" 2022
- 6. Ricky W. Griffin and Michael W. Pustay "International Business: A Managerial Perspective" 2021
- 7. Alan M. Rugman, Simon Collinson, and Rajneesh Narula "International Business: A Strategic Management Approach" 2020
- 8. Sumati Varma and David A. Ricks "International Business: Theories, Policies, and Practices" 2021
- 9. John J. Wild, Kenneth L. Wild, and Jerry C. Y. Han "International Business: The Challenges of Globalization" 2022
- 10. Rao "International Business: Theory and Practice" 2020

Continuous Evaluation: 40% Semester End Examination: 60%

The Continuous evaluation will consist of

	Total Marks
Assignment/Project Work/Presentation/Case Study	30
Online MCQ Objective Test	10

Attendance Compulsory in both the above components

Semester End Examination Question Paper Pattern

Maximum Marks: 60 Duration: 2 Hours

Q. No.	Particular Particular	Marks
	Attempt any Two of the following: (Module – 1)	15 Marks
Q-1	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 2)	15 Marks
Q-2	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 3)	15 Marks
Q-3	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 4)	15 Marks
Q-4	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	

Sr. No.	Name	Signature
1	Dr. Ishtiyaq Chiplunkar	
2	Ms. Neha Gupta	
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Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester – VI

Title of the Course: Central Banking

Syllabus for 4 Credit Course From the Academic Year 2024 – 2025 Name of the Course: Central Banking

Sr. No.	Heading	Particulars	
1	Description of the course:	Central banking is a critical function within a country's financial system, primarily responsible for managing monetary policy, regulating financial institutions, and maintaining financial stability.	
2	Type:	Theory	
3	Credit:	4 Credits	
4	Hours Allotted:	60 Hours	
5	Marks Allotted:	100 Marks Continuous Evaluation 40 Marks Semester End Examination 60 Marks	
6	Course Objectives: 1. Ability to understand the Overview of Central Banking 2. Ability to understand the role of RBI as the Central Bank of India 3. Ability to understand the Supervisory Role of RBI 4. Ability to understand the Central Bank in other Countries and Central Banking in Cyber World		
7	Course Outcomes: 1. Learners will be able to understand the Overview of Central Banking 2. Learners will be able to understand the role of RBI as the Central Bank of India 3. Learners will be able to understand Supervisory Role of RBI 4. Learners will be able to understand Central Bank in other Countries and Central Banking in Cyber World		
8	Module I: An Overview of Central Banking (15 Hours)		
	Overview: Concept of Central Banking, Institutional Growth of Central Banking, The Changing Face of Central Banking. Role of Central Banks: Determination of Goals, Inflation Targeting, Exchange Rate Targeting, Money Supply Targeting, Money Growth Targeting, Viable Alternatives to Central Bank, Central Banking in India. Contemporary Issues, Autonomy and Independence, Credibility, Accountability and Transparency of a Central Bank.		
		eral Bank of India (15 Hours)	
	Policy Framework for RBI: Organizational Framework, Operational Framework – R as a Central Banker, Promotional Role of RBI, Regulatory Role of RBI. RBI and Monetary Policy		
	Macroeconomic Policies: Med Monetary Policy- Meaning&	•	
	Monetary Policy in India - Go		
	A Brief Overview of Fiscal	Policy, Striking Balance between Inflation and Growth	
	through Monetary and Fiscal		
	Module III: Supervisory Role of RBI (15 Hours)		
	Act, 1949, Banking Regula	Need for Regulation and Supervision, Banking Regulation tion and Supervision, Functions of the Department of riew Authority, Unified Regulator v/s Multiple Regulators.	
	_	Off-site Monitoring and Surveillance: The Core Principles On-site Examination – Off-site Surveillance – On-site	

Inspection and Off-site Monitoring in India – Off-site Monitoring in Different Countries – Computerized Off-site Monitoring and Surveillance (OSMOS).

RBI and Financial System, Introduction, Functions, Characteristics of Financial System, Role of RBI in Regulating Financial System and Financial Sector Reforms.

Module IV: Central Bank in other Countries and Central Banking in Cyber World: (15 Hours)

Federal Reserve System – Bank of England – The European Central Banking, Bank of Japan, Peoples Bank of China.

Interconnectivity of Central Banks with Other International Financial Institutions, ADB, IMF, World Bank, and BIS, (Objectives, Role and Functions)

Central Banking in Cyber World:

E -Banking, E- money, IT induced Changes and Monetary Policy, E- payments, Risks in the New IT Era, Impact of IT, Globalization and Central Banks.

9 References Books:

- 1. Peter Conti-Brown "The Power and Independence of the Federal Reserve" 2022
- 2. Pierre L. Siklos "The Power of Central Banks: How Central Banks Shape Our World" 2021
- 3. Francesco Papadia and Tuomas Välimäki "Central Banking in Turbulent Times" 2021
- 4. Thammarak Moenjak "Central Banking: Theory and Practice in Sustaining Monetary and Financial Stability" 2021
- 5. Charles Wyplosz "Central Banking at a Crossroads: Europe and Beyond" 2022
- 6. Chetan Ghate "Central Banking: The Enabler of Financial Innovation" 2021
- 7. Christopher J. Neely and David E. Rapach "Central Banking in the Modern World: Alternative Perspectives" 2020)
- 8. Zeti Akhtar Aziz and Frederic S. Mishkin "Central Banking and Monetary Policy in Emerging-Market Economies" 2021
- 9. Helene Rey "Central Banking in Times of Change: Principles, Challenges, and Prospects" 2021
- 10. V. V. Bhatt "Central Banking: Theory and Practice in Sustaining Monetary and Financial Stability" 2021

Continuous Evaluation: 40% Semester End Examination: 60%

The Continuous evaluation will consist of

	Total Marks
Assignment/Project Work/Presentation/Case Study	30
Online MCQ Objective Test	10

Attendance Compulsory in both the above components

Semester End Examination Question Paper Pattern

Maximum Marks: 60 Duration: 2 Hours

Q. No.	Particular	Marks
	Attempt any Two of the following: (Module – 1)	15 Marks
Q-1	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 2)	15 Marks
Q-2	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 3)	15 Marks
Q-3	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	
	Attempt any Two of the following: (Module – 4)	15 Marks
Q-4	A. Full Length Question	
	B. Full Length Question	
	C. Full Length Question	

Sr. No.	Name	Signature
1	Dr. Ishtiyaq Chiplunkar	
2	Ms. Neha Gupta	

Tolani College of Commerce (Autonomous)



Programme: B.Com. Banking & Insurance Semester – VI

Title of the Course:
Project Work in Banking & Insurance

4 Credit Course From the Academic Year 2024 – 2025 Name of the Course: Project Work in Banking & Insurance

Sr. No.	Heading	Particulars	
1	Description of the course:	A project work summary typically provides a concise	
		overview of the objectives, methods, findings, and	
		conclusions of a specific project.	
2	Type:	Project	
3	Credit:	4 Credits	
4	Hours Allotted:	60 Hours	
5	Marks Allotted:	100 Marks	
		Internal Evaluation 40 Marks	
		External Evaluation 60 Marks	